

## Executive Overview of RHP Plan

The Region 10 Regional Healthcare Partnership (RHP) is the result of a shared commitment by the Region's providers to a community-oriented, Regional health care delivery system focused on the triple aims of improving the experience of care for patients and their families, improving the health of the Region, and reducing the cost of care without compromising quality. Region 10's Delivery System Reform Incentive Program (DSRIP) plan is the essential blueprint for improved individual and population health at a lower cost, delivered more efficiently. Because our plan has been enriched by and reflects the input and work of all Regional stakeholders and providers, we are confident that it will be an effective and meaningful tool for coordinated health care planning and delivering improved Regional health outcomes at lower cost.

### *Region 10 Vision and Goals for Delivery System Transformation*

Our shared vision is a transformed Regional delivery system that actively collaborates across all nine counties to provide integrated and coordinated care. Region 10 RHP will achieve this goal by operating at all times in a manner that is:

- **Transparent:** Decision-making process takes place in the public eye and processes are clear to participants;
- **Collaborative:** Developing the RHP plan and making decisions through a collaborative process that reflects the needs of the Region's communities and input of stakeholders; and
- **Accountable:** Holding all stakeholders to common performance standards, deliverables and timelines.

Our governance approach fosters the health care provider buy-in necessary for lasting delivery system change. By coming together as a Region to improve individual and population health outcomes, Region 10 RHP participating providers have made the first critical steps toward a health care delivery system that is:

- **Patient-Centered:** Improving patient care and experience through a more efficient, patient-centered and coordinated system; and
- **Value-driven:** Increasing the value of care delivered to patients, community, payers and other stakeholders by improving individual and population health.

Region 10 RHP conducted stakeholder surveys, assessed provider readiness, collected and analyzed relevant data about the Region, and engaged in exploratory conversations with a wide range of Regional stakeholders to inform its decision-making activities. The Region 10 RHP synthesized this information into a community health needs assessment shared with all RHP participants and the public through open-access committee meetings, online postings, webinars, and County Visioning sessions. These findings resulted in Region 10 RHP's delivery reform objectives:

- Connect providers across the Region for improved coordination and communication;
- Empower individuals and families to manage and improve their health;
- Provide a robust and comprehensive set of services improving the physical health, behavioral health and general well-being of Region 10 residents at an affordable cost;

- Expand access to primary care and ambulatory care to serve more patients, particularly through medical homes offering ongoing routine care in a timely manner; and,
- Expand access to behavioral health services.

### ***The Region 10 Healthcare Environment***

More than two million people (2.4m) lived in Region 10 in 2011. Nearly two-thirds of these individuals (62%) are working-age adults. Of the remainder, 11% are elderly and 28% are children. Regional growth over the Waiver period is projected at nearly 10 % (9.4) to 2.7 million residents regionally. Tarrant County, which includes Fort Worth Metropolitan Statistical Area, serves as the Region’s urban center and will see the most significant growth in population on an absolute basis. Region 10 is predominantly White (58%), Hispanic (24%), and African-American (12%) – less diverse than the state overall, but more diverse than the nation. Region 10 also has a slightly more educated population than the state overall, but a less educated population than the national average. An estimated 13% of the Region’s residents live at or below the federal poverty level, lower than both the rate for Texas (17%) and for the nation (14%).

While Region 10 has some of Texas’ strongest and most highly regarded provider systems, it also has a historically fragmented Regional delivery system with significant gaps in capacity, primary care access, behavioral health services and specialty care access. These health care access problems disproportionately impact the Region’s socioeconomically disadvantaged, underserved, uninsured and rural residents. Across the Region, there are 46 acute care hospitals (most are private) and 3,721 physicians (1,512 primary care<sup>i</sup> providers and 2,209 specialty providers). The Region has 6,491 acute care licensed beds and 170 psychiatric care licensed beds. Region 10 also has four community mental health centers (CMHCs) and one federally qualified health center (FQHC).

Provider distribution mirrors overall population density, with the majority of providers located in Tarrant County’s major urban center, Fort Worth. The Region’s wide geographic footprint (7,221 square miles) combined with unevenly distributed providers and health care resources make the system’s endemic access problems even more serious and profound for individuals in outlying rural counties, particularly those who are low-income and uninsured.

### ***Key Health Challenges in Region 10***

Region 10 residents face many health challenges, including high rates of one or more chronic conditions and behavioral health issues; gaps in ability to manage communicable diseases; lack of access to healthy foods; lack of patient education on self-managing their health conditions; and lack of ongoing relationships with health care providers. Further, Region 10’s population, particularly its low-income, elderly, pediatric, disabled, and rural residents, struggle with major health care access barriers caused by very limited public transportation availability.

Low-income and uninsured residents who lack the financial wherewithal to pay for preventive and routine health care often defer medical care at earlier stages in a disease process and instead present later in the course of the disease with more acute health care needs. These financially driven barriers have also created a shortage of specialists in high-demand specialties, and overuse of emergency departments for routine health care needs more appropriately addressed in

lower cost primary care settings. These inefficiencies can lead to avoidable negative outcomes experienced by individuals and families in the Region. In summary, the Region's residents are sicker and experience many more adverse events that cost more to treat than they would in a more organized delivery system.

### *Developing Projects for Systems Transformation*

Region 10 RHP was developed through an intentional and collaborative process of organizing, learning, assessment and planning inclusive of all participants and the public, including elected officials. The RHP Anchor (Tarrant County Hospital District d/b/a JPS Health Network) worked with all stakeholders to create a governance structure that ensured all perspectives were incorporated into plan development and prioritization decisions. The planning team reached out to performing providers and other knowledgeable stakeholders at every step in the process. Our commitment is demonstrated by our attendance at all Texas Health and Human Services Commission (HHSC) forums including Anchor calls, Executive Waiver Committee meetings, and the Waiver Summit, and ongoing direct participation and engagement with HHSC.

Region 10 RHP shared the community health needs assessment with all Regional performing providers to encourage them to develop projects tailored to address their communities' needs. Additionally, guidance was provided to performing providers in terms of the partnership's collective mission and the transformative overarching goals of DSRIP. Direct and individual technical assistance was provided to each performing provider through office hours, individual and group meetings, and by phone and email, throughout the project planning process. The RHP Anchor has offered all of the Region's performing providers multiple opportunities to submit projects to ensure they had adequate time for revisions after receiving feedback. Dedicated financial expertise has been provided for UC tool completion and DSRIP project valuation. The Anchor has also disseminated all protocols and information from the Texas HHSC (CMS), including timely updates about revised or additional guidance, to all performing providers on a routine and timely basis. Numerous tools – such as valuation principles and methodologies, crosswalks and summary tables – were provided to help providers with project development. Updates were provided frequently to ensure their accuracy.

The Region selected Pass 1 projects through a three-step process: first, holding an initial dialogue between each interested performing provider and their IGT entity; secondly, direct interaction with performing providers and IGT entities to foster and enhance DSRIP project and funding protocol understanding as CMS and HHSC developed program content and requirements; thirdly, holding a final discussion that included a review of each project's adherence to the Anchor Checklist items and helped identify various types of collaborative opportunities for participating providers. The Region welcomed Pass 2 as a second opportunity for both existing and new providers, including Region 10 medical groups not affiliated with the University of North Texas, to develop additional high-impact projects that contribute to our Region's delivery system improvement. The large number of Region 10 participants brought into the RHP has yielded a set of projects that significantly exceeds the required minimum number project threshold for a Tier 2 Region. In summary, this plan is the culmination of a lengthy and inclusive system transformation planning process and represents our Region's firm commitment to significantly improved access to the right services, in the right setting, at the right time and at lower cost for all residents.

## Summary of Categories 1-2 Projects

Project Title	Brief Project Description	Related Category 3 Outcome Measure	Estimated Incentive Amount (DSRIP) for DYs 2-5
<i>Category 1: Infrastructure Development</i>			
021184901.1.1 Establish 1 additional Cook Children's pediatric neighborhood clinic in an identified area of need Cook Children's Medical Center 021184901	Expand pediatric primary care by adding 1 additional clinic	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$12,071,608
021184901.1.2 Develop 1 additional Cook Children's pediatric urgent care clinic Cook Children's Medical Center 021184901	Establish 1 additional pediatric urgent care which will see increased visits annually	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$10,753,314
021184901.1.3 Increase, expand and enhance oral health services (Establish one new Cook Children's pediatric dental clinic) Cook Children's Medical Center 021184901	Establish pediatric dental clinic which will see increased visits annually	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$8,196,015
-022817305.1.1 Region 10 RHP HIE Tarrant County Public Health 022817305	Improve Region 10 participants' communication	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$6,090,233
022817305.1.2 Expansion of primary care capacity-TB clinic expansion Tarrant County Public Health 022817305	Expansion of TB clinical hours to increase patient access during non-traditional hours	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$5,997,163
081599501.1.1 Increase behavioral health clinic hours	Expand behavioral health services and access	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.	\$20,233,783

MHMR of Tarrant County 081599501		<a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	
081599501.1.2 Develop and implement crisis stabilization services to address the identified gaps in the current community crisis system MHMR of Tarrant County 081599501	Develop behavioral health crisis stabilization services for patients with Intellectual and Developmental Disabilities, Autism Spectrum Disorder and Mental Health diagnosis (IDD/ASD/MH), or have other co-occurring disorders and/or medical needs	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$17,138,030
121822403.1.1 Expand primary care capacity in Ennis Regional Medical Center primary service area Ennis Regional Medical Center 121822403	Increase access to primary care services	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,124,275
121988304.1.1 Crisis respite – behavioral support wraparound program Lake Regional MHMR Center 121988304	Establish a crisis alternative placement program	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$7,257,959
121988304.1.2 Introduce, expand or enhance telemedicine/telehealth Lakes Regional MHMR Center 121988304	Expand access to behavioral health services	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$2,007,467
121988304.1.3 Depression/trauma counseling centers Lakes Regional MHMR Center 121988304	Develop and establish a behavioral health Depression/Trauma Clinic for individual with mental health needs.	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$3,086,699
126675104.1.1 Behavioral health expanding hours JPS Hospital 126675104	Increase patient visits and hours of operation, establish urgent outpatient consult service	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$8,168,564

126675104.1.2 Call center JPS Hospital 126675104	Decrease utilization of ED for preventable ambulatory care conditions	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$31,101,501
126675104.1.3 Expanded specialty care JPS Hospital 126675104	Incorporate ophthalmologist into primary care	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$14,360,016
126675104.1.4 PHP JPS Hospital 126675104	Operate 4 partial hospitalization programs and/or intensive outpatient programs	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$15,796,379
126675104.1.5 Innovation and Transformation Center JPS Hospital 126675104	Establish a System Transformation Center to be the central authority for organizing, evaluating and documenting change efforts.	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$20,652,313
127304703.1.1 Walk-in Care Center Texas Health Harris Methodist Hospital Azle 127304703	Create walk-in primary care/non-emergency care clinic	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$565,714
127373205.1.1 Substance abuse expansion Helen Farabee Centers 127373205	Establish substance abuse division	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,430,334
127373205.1.2 Improve access to specialty care Helen Farabee Centers 127373205	Increase number of daily psychiatric evaluations	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$359,168
130606006.1.2 Expand pediatric primary care (WRHS DC Collaboration Project) Wise Regional Health System 130606006	Expand the capacity of pediatric primary care in Wise County through a collaboration between Wise Regional Health System and Children's Medical Center in Dallas	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$13,665,711
130724106.1.1 Expand specialty care capacity	Provide increased psychiatric services to	Please see the Category 3 Outcome Summary for the most	\$12,874,229

Pecan Valley Centers 130724106	individuals requesting routine behavioral services	recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	
130724106.1.2 Extending services beyond normal business hours Pecan Valley Centers 130724106	Increase access for behavioral health patients by remain open pass normal business hours	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$5,420,468
131036903.1.1 Johnson County Hope Clinic and APRN Urgent Care Clinic Texas Health Harris Methodist Hospital Cleburne 131036903	Increase HOPE clinic resources, improve access to care for patients, and augment access for under insured	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,120,653
135036506.1.1 Expand existing primary care capacity Baylor All Saints Medical Center Fort Worth 135036506	Open PCMH/primary care services to new patients	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$3,511,421
135036506.1.2 Improve access to specialty care Baylor All Saints Medical Center Fort Worth 135036506	Expand specialty care services and referrals to increase access to specialty care and procedures/diagnostics	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$2,891,377
138910807.1.1 Expand pediatric primary care Children's Medical Center of Dallas 138910807	Expand capacity by increase clinic hour and number of staffs	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,366,875
138910807.1.2 Implement and Utilize Pediatric-Specific Disease management System Functionality Children's Medical Center of Dallas 138910807	Expand Children's medical Center certified disease management programs at primary care and school-based settings	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$2,461,875
138910807.1.3 Enhance community-based settings where behavioral health services may be delivered in underserved areas Children's Medical Center of Dallas	Expand pediatric behavioral health capacity in the Children's primary care setting	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,366,875

138910807			
138980111.1.2 Community-based primary care for the elderly University of North Texas Health Science Center (UNTHSC) 138980111	Increase primary care services to Medicaid-eligible elders and reduce readmission rates	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$22,092,702
138980111.1.4 Training primary care workforce in evolving Health care delivery models) University of North Texas Health Science Center (UNTHSC) 138980111	Improve pneumococcal and pneumonia vaccinations, reduce ED visits	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$7,108,279
138980111.1.7 Expansion of Plaza/UNTHSC/TCOM Family Medicine Residency program University of North Texas Health Science Center (UNTHSC) 138980111	Increase primary care providers through expanding the 4-4-4 Plaza Hospital/UNTHSC Family Medicine Residency Program to a 6-6-6 program	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$13,415,990
138980111.1.8 Managing chronically ill Medicaid patients using interventional telehealth University of North Texas Health Science Center (UNTHSC) 138980111	Use telehealth monitoring system to manage chronically ill adult patients discharged from hospitals in RHP 10	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$15,090,817
162334001.1.1 Expand pain management care services JPS Health Network Physician Group 162334001	Increase access to specialized pain management	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$16,428,515
216719901.1.1 Expand primary care capacity Glen Rose Medical Center 216719901	Reduce readmissions to GRMC by increasing physician office visits	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$440,835
<b><i>Category 2: Program Innovation and Redesign</i></b>			
020950401.2.1 Redesign to improve patient experience	Rise in percentile on CMA HCAPS grand composite scores	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.	\$2,295,926



Medical Center of Arlington 020950401		<a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	
020950401.2.2 Apply process improvement methodology to improve quality/efficiency Medical Center of Arlington 020950401	Increase compliance in identification/diagnosing and application of sepsis bundles	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$4,599,605
020950401.2.3 Implement/expand care transition programs Medical Center of Arlington 020950401	Register patients identified as high risk for readmission in registry	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,119,953
022817305.2.1 Implement innovative evidence-based strategies to reduce low birth weight and preterm birth (FIMR) Tarrant County Public Health 022817305	Reduce low birth weight in target population by implementing 3 key recommendations in hospitals in Tarrant County	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$6,029,909
022817305.2.2 PRIDE Program Tarrant County Public Health 022817305	Reduce STD rates in Arlington and Tarrant county	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$5,910,631
022817305.2.3 STD/HIV testing and disease intervention Tarrant County Public Health 022817305	Measurable reduction in STD infection rates	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$3,738,526
022817305.2.4 Tarrant County chronic disease self-management program (CDSMP) Tarrant County Public Health 022817305	Provide Tarrant county citizens with CHW benefits and CDSMP	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$3,433,032
022817305.2.5 TB medication Tarrant County Public Health 022817305	Decrease number of individuals who refuse treatment or are 'lost'	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,984,333

022817305.2.8 Tobacco Cessation Tarrant County Public Health 022817305	Educate and facilitate Tarrant County residents to utilize tobacco cessation treatment program	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$16,915,986
081599501.2.1 Provide an intervention for a targeted behavioral health population to prevent unnecessary use of services in a specific setting MHMR of Tarrant County 081599501	Increase clients at detoxification unit	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$13,508,922
081599501.2.2 Integrate primary and behavioral health care services MHMR of Tarrant County 081599501	Establish primary care capacities, and treatment plan with primary care and behavioral health	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$20,958,524
081599501.2.3 RN care management MHMR of Tarrant County 081599501	Increase referrals and access to primary care, reduce ED use	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$19,379,504
081599501.2.4 Substance Use Disorder (SUD) outpatient integration MHMR of Tarrant County 081599501	Expand existing MHMRTC SUD outpatient program to 11 mental health sites in the MHMRTC network.	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$19,217,416
094105602.2.1 Apply process improvement methodology to improve quality/efficiency North Hills Hospital 094105602	Increase compliance in identification/diagnosis of patients with sepsis, increase compliance with sepsis bundles application	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,844,114
094193202.2.1 Redesign to improve patient experience Plaza Medical Center Fort Worth 094193202	Increase percentile on CMA HCAPS grand composite scores	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$4,353,261
094193202.2.2 Apply process improvement methodology to improve quality/efficiency	Increase compliance in identification/diagnosis of sepsis, increase compliance with sepsis bundles application	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.	\$2,442,514

Plaza Medical Center Fort Worth 094193202		<a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	
109574702.2.1 CHF project THR – Huguley Memorial Medical Center 109574702	Improve health of patients with CHF	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$818,747
109574702.2.2 Apply process improvement methodology to improve quality/efficiency – sepsis THR – Huguley Memorial Medical Center 109574702	Reduce the number of sepsis-related deaths	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,008,876
112677302.2.1 Redesign the outpatient delivery system to coordinate care for patients with diabetes Texas Health Harris Methodist Hospital Fort Worth 112677302	Partner with primary care clinicians to improve outpatient diabetes education	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,405,151
112677302.2.2 Heart failure clinic Texas Health Harris Methodist Hospital Fort Worth 112677302	Prevention of potentially avoidable heart failure readmissions	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,864,620
112677302.2.3 Establish/expand a patient care navigation program Texas Health Harris Methodist Hospital Fort Worth 112677302	Assign nurse case managers to lead process to reduce inappropriate ED utilization	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$9,853,560
112677302.2.4 Sepsis Texas Health Harris Methodist Hospital Fort Worth 112677302	Implementation of sepsis resuscitation bundle	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$8,704,759
112677302.2.5 Wellness for life mobile health services Texas Health Harris Methodist Hospital Fort Worth 112677302	Create a mobile health service	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$4,907,001

120726804.2.1 Redesign the outpatient delivery system to coordinate care for patients with diabetes Texas Health Harris Methodist Hospital Southwest Fort Worth 120726804	Partner with primary care clinicians to improve outpatient diabetes patient education	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$342,906
120726804.2.2 Sepsis Texas Health Harris Methodist Hospital Southwest Fort Worth 120726804	Implementation of sepsis resuscitation bundles	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,508,076
120726804.2.3 Identify frequent ED utilizers and use navigators as part of a preventable ED reduction program Texas Health Harris Methodist Hospital Southwest Fort Worth 120726804	Develop and expansion of ED liaison collaboration	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,842,478
120726804.2.4 NTSP extensivist clinic Texas Health Harris Methodist Hospital Southwest Fort Worth 120726804	Apply the extensivist chronic care model to patients with chronic conditions (CHF, MI)	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$3,485,670
121794503.2.1 Redesign the outpatient delivery system to coordinate care for patients with diabetes Texas Health Harris Methodist Hospital Stephenville 121794503	Partner with primary care clinicians to improve outpatient diabetes education	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$106,906
126675104.2.1 Diabetes JPS Hospital 126675104	Establish chronic care model for patients with diabetes	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$36,018,686
126675104.2.2 PCMH JPS Hospital	Decrease avoidable ED admissions by implementing a patient-	Please see the Category 3 Outcome Summary for the most	\$40,435,589

126675104	centered medical home in JPS' primary care sites	recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	
126675104.2.3 Homeless Connect JPS Hospital	Station multidisciplinary team on the street to provide care to homeless populations to reduce admissions and improve chronic care conditions	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$2,998,984
126675104.2.4 CHF Program JPS Hospital 126675104	Establish dedicated CHF clinic	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,360,094
126675104.2.5 Care transitions JPS Hospital 126675104	Develop standardized clinical protocols to improve care following inpatient/ED visits by connecting patients with access to key resources	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$10,643,884
126675104.2.6 Integrated behavioral health care JPS Hospital 126675104	Embed 5 behavioral health care managers	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$19,534,166
126675104.2.7 Discharge management JPS Hospital 126675104	Implement discharge management program	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$13,396,292
126675104.2.8 MedStar patient navigation JPS Hospital 126675104	Expand 911 Nurse Triage program and MedStar CHF program	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$6,091,181
126675104.2.9 Virtual psychiatric JPS Hospital 126675104	Increase adherence to guidelines for specific behavioral health conditions	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$33,048,146
126675104.2.10 Community Connect JPS Hospital 126675104	Provide care to underserved population	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$5,083,246

126675104.2.11 Patient experience: JPS Cares JPS Hospital 126675104	Establish a patient experience team to improve patient satisfaction scores	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$10,665,513
126675104.2.12 Sepsis JPS Hospital 126675104	Increase compliance with application of sepsis bundles	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$33,663,843
126675104.2.13 Palliative Program JPS Hospital 126675104	Implement a comprehensive palliative care consultation program for patients with serious or life-threatening illnesses.	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$25,666,438
126675104.2.14 Integrated care model with outcome based payments JPS Hospital 126675104	Establish an integrated care model with outcome based payments	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$22,482,696
126675104.2.15 Journey to Life: prenatal care and healthy babies initiative JPS Hospital 126675104	Provide Perinatal Services Program for low-income women of childbearing age in Tarrant County	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$22,091,380
126675104.2.16 School Based Care JPS Hospital 126675104	Expand chronic disease management services in schools to serve underserved children and adolescents.	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,023,016
127304703.2.1 Health education and lifestyles program and the chronic disease self-management program Texas Health Harris Methodist Hospital Azle 127304703	Establish HELP to offer team-based outpatient care to patients	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,534,516
127373205.2.1 Implement whole health peer support Helen Farabee Centers 127373205	Hire 2 peer providers to implement whole health planning	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$760,294
130606006.2.1 Design, implement, and evaluate research-supported	Develop and implement IOP that meets patient needs, and reduce	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.	\$11,045,015

and evidence-based interventions tailored toward individuals in the target population (WRHS NTCH BH/SA Collaboration Project) Wise Regional Health System 130606006	unnecessary admissions and services	<a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	
130606006.2.2 Develop, implement, and evaluate standardized clinical protocols and evidence-based care delivery model to improve care transitions Wise Regional Health System 130606006	Redesign current concept of the hospital admission and discharge process	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$5,077,271
130614405.2.1 Redesign the outpatient delivery system to coordinate care for patients with chronic diseases (diabetes) THR – Arlington Memorial Hospital 130614405	Increase number of referrals and maintain HbA1c below 9.0 for program participants	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,148,628
130614405.2.2 Improving management of heart failure in patients and preventing readmission THR – Arlington Memorial Hospital 130614405	Improve health of patients with heart failure and a reduction in HF patient admissions	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,233,731
130614405.2.3 Implement evidence-based disease prevention program: Implement innovative evidence-based strategies to reduce low birth weight and preterm birth. THR – Arlington Memorial Hospital 130614405	Develop a prenatal clinic run by advance practice nurses to reduce low birth weight births	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$4,100,716
130614405.2.4 Establish/expand a patient care navigation program	Reduce inappropriate ED utilization or hospitalization	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.	\$6,334,370

THR – Arlington Memorial Hospital 130614405		<a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	
130724106.2.1 Integrate primary care into behavioral health care clinics Pecan Valley Centers 130724106	Integrate primary and behavioral health services in three community sites	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$3,442,305
135036506.2.1 Expand chronic care management models Baylor All Saints Medical Center Fort Worth 135036506	Increase patients served with better clinical outcomes	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$3,124,889
-135036506.2.4 Develop care management function that integrates primary and behavioral health needs of individuals Baylor All Saints Medical Center Fort Worth 135036506	Unduplicated patients will receive behavioral health services	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$3,010,479
-135036506.2.5 Establish/expand a patient care navigation program Baylor All Saints Medical Center Fort Worth 135036506	Increase patients served, and increase confirmed appointments within 14 days post discharge	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$2,869,724
136326908.2.1 Diabetes management program Texas Health Harris Methodist Hospital Hurst Eules Bedford 136326908	Establish program to transition ED patients to primary care providers, and decrease length of stay for diabetes inpatients	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$508,160
136326908.2.2 Expand chronic care management models: redesign the outpatient delivery system to coordinate care for patients with chronic disease (CHF) Texas Health Harris Methodist Hospital Hurst Eules Bedford 136326908	Develop process to identify heart failure patients and improve health via reduction in acute readmission	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$508,416
136326908.2.3 Expand chronic care management model	Develop care management program for behavioral health and primary care	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.	\$2,617,836



Texas Health Harris Methodist Hospital Hurst Eules Bedford 136326908		<a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	
136326908.2.4 Establish patient care navigation program Texas Health Harris Methodist Hospital Hurst Eules Bedford 136326908	Provide navigation services to targeted patients who are at high risk of disconnect from institutionalized health care (the seniors, self-pay, frequent flyers chronically ill and the mentally ill)	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,915,333
138910807.2.1 Enhance Medical Homes Children's Medical Center of Dallas 138910807	Develop and implement a medical home team-based approach to care	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,366,875
138980111.2.5 Discharge planning and care coordination for Medicaid eligible elders University of North Texas Health Science Center (UNTHSC) 138980111	Reduce all-cause readmissions, improve quality of life scores, and decrease falls	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$9,914,851
138980111.2.6 Health navigation and incentives for dual diagnosis patients University of North Texas Health Science Center (UNTHSC) 138980111	Reduce preventable admissions, and reduce alcohol/drug use problems	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$11,381,711
186221101.2.1 Establish a patient care navigation program Methodist Mansfield Medical Center 186221101	Develop patient navigators to engage and guide patients through integrated health care delivery systems	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$2,143,422
186221101.2.2 Expand chronic care management models Methodist Mansfield Medical Center 186221101	Develop and implement chronic disease management interventions	Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a>	\$1,048,372

<p>206106101.2.1  Develop, implement, and evaluate action plans to enhance/eliminate gaps in the development of various aspects of PCMH standards (WCCA PCMH)  Wise Clinical Care Associates  206106101</p>	<p>Change the care delivery model of three primary care clinics within Wise Clinical Care Associates into patient centered medical homes.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.  <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$20,629,840</p>
<p>216719901.2.1  Becoming a facility with the “culture of always”  Glen Rose Medical Center  216719901</p>	<p>Develop a process to incorporate patient satisfaction into every employee’s every day function</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.  <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$222,726</p>

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<sup>i</sup> This document defines primary care as family medicine, internal medicine, and pediatric medicine.

### Addendum: Summary of 3-Year Projects

Project Title	Brief Project Description	Related Category 3 Outcome Measure	Estimated Incentive Amount (DSRIP) for DYs 2-5
<i>Category 1: Infrastructure Development</i>			
<p>109574702.1.100</p> <p>Expand behavioral health services department to provide care to adolescent and adult community members with mental health and/or substance abuse disorders</p> <p>Texas Health Huguley Hospital</p> <p>109574702</p>	<p>Implement an expanded behavioral health services department to provide care to adolescent and adult community members with mental health and/or substance abuse disorders. The project would include a behavioral health intake center and a mobile assessment/response team to assist in the evaluation and navigation of patients presenting to the emergency department with behavioral health needs.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$3,639,165</p>
<p>112677302.1.100</p> <p>Increase access and availability to equipment and physical therapy staff for patients with cystic fibrosis (CF).</p> <p>Texas Health Harris Methodist Hospital Fort Worth</p> <p>112677302</p>	<p>Increase access and availability to equipment and physical therapy staff for patients with cystic fibrosis (CF). Having more access to staff and equipment allows patients to direct their care and participate in their treatment plan.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$1,609,028</p>
<p>126675104.1.100</p> <p>This project will address the critical factors related to reducing the impact of psychological trauma.</p> <p>JPS Health Network</p> <p>126675104</p>	<p>This project will address the critical factors related to reducing the impact of psychological trauma. It will reduce stigma by creating an anti-stigma campaign, a central information center staffed by behavioral health navigators, and supporting psychological first aid training throughout Tarrant County. It will improve access to by creating a central information center staff by behavioral</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$7,729,275</p>

	<p>health navigators, create a centralized behavioral health assessment and referral center to create a front door the JPS Behavioral Health system. Reduce the psychological impact from exposure to trauma with particular emphasis on gun-related and violent events through counseling with particular emphasis on Trauma Informed Cognitive Behavioral Health evidence based approach.</p>		
<p>130606006.1.100</p> <p>Design a program that utilizes telemedicine to provide inpatient consultations with specialists for patients in the critical care unit.</p> <p>Wise Regional Health System</p> <p>130606006</p>	<p>Design a program that utilizes telemedicine to provide inpatient consultations with specialists for patients in the critical care unit at Wise Regional Health System (WRHS), and post-op recovery at Parkway Surgical and Cardiovascular, a Wise Regional facility.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$3,259,803</p>
<p>130614405.1.100</p> <p>Implement a new, hospital-based behavioral health services department to provide care to adolescent and adult community members with mental health and/or substance abuse disorders.</p> <p>Texas Health Arlington Memorial</p> <p>130614405</p>	<p>Implement a new, hospital-based behavioral health services department to provide care to adolescent and adult community members with mental health and/or substance abuse disorders. The project would include an inpatient unit and outpatient services (partial hospitalization) as well as a behavioral health intake center and a response team to assist in the evaluation and navigation of patients presenting to the emergency department with behavioral health needs.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$9,349,366</p>
<p>130724106.1.100</p> <p>Open crisis respite or stabilization 12 bed unit for adults, both male and</p>	<p>Open crisis respite or stabilization 12 bed unit for adults, both male and females, providing short term crisis interventions. This program's aim is to prevent</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$3,029,659</p>

<p>females, providing short term crisis interventions.</p> <p>Pecan Valley Centers for Behavioral and Developmental Healthcare</p> <p>130724106</p>	<p>hospitalizations and provide supportive/crisis services in a less restrictive environment.</p> <p>The program will include multiple behavioral health services.</p>		
<p>206106101.1.100</p> <p>Open a clinic targeting Medicaid and indigent populations.</p> <p>Wise Clinical Care Associates</p> <p>206106101</p>	<p>This project involves opening a clinic targeting Medicaid and indigent populations. The clinic will offer extended hours and will be called a Community Health Clinic. This clinic will adopt the patient centered medical home model.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$8,486,242</p>
<p><b>Category 2: Program Innovation and Redesign</b></p>			
<p>022817305.2.100</p> <p>Implementation of the Matter of Balance Fall Management Program.</p> <p>Tarrant County</p> <p>022817305</p>	<p>Implementation of the evidence-based, award-winning, Matter of Balance Fall Management Program. The program is designed to teach clients the necessary fall-management techniques that will help them reduce and manage falls.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$4,585,303</p>
<p>081599501.2.100</p> <p>provide children and their families with individualized, trauma-informed, culturally and linguistically competent services</p> <p>MHMR of Tarrant County</p> <p>081599501</p>	<p>This initiative will provide children and their families with individualized, trauma-informed, culturally and linguistically competent services based on the Attachment, Self-Regulation, and Competency (ARC) trauma-focused evidence-based practice model.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$9,008,122</p>
<p>109574702.2.100</p> <p>Expand the use of a mobile health unit to provide to access to high quality early cancer detection screening services</p>	<p>Expand the use of a mobile health unit to provide to access to high quality early cancer detection screening services (breast, colon and cervical cancer) along with educational and referral resources such as primary and specialty care.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$2,218,150</p>

<p>Texas Health Huguley Hospital 109574702</p>			
<p>112677302.2.100 Early intervention with a Child Life Specialist will be part of the weeCare Palliative care team consultation  Texas Health Harris Methodist Hospital Fort Worth 112677302</p>	<p>Early intervention with a Child Life Specialist will be part of the weeCare Palliative care team consultation. The Child Life Specialist will assess the needs of the family and base a care plan from this assessment.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$1,609,028</p>
<p>112677302.2.101  This project will create unique intervention opportunities to improve the management of medications.  Texas Health Harris Methodist Hospital Fort Worth 112677302</p>	<p>This project will create unique intervention opportunities to improve the management of medications in the target population to prevent or reduce admissions for conditions that should be treated through the ambulatory care environment.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$3,764,739</p>
<p>120726804.2.100 Implement a comprehensive palliative care service  Texas Health Harris Methodist Southwest Hospital 120726804</p>	<p>Implement a comprehensive palliative care service focused on providing patients with complex pain/symptom management, assistance with complex medical decisions and end of life care planning helping seriously ill patients and their families achieve better life quality.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$4,414,773</p>
<p>126675104.2.100</p>	<p>The project is designed to provide resources and</p>	<p>Please see the Category 3 Outcome Summary for the most</p>	<p>\$11,013,910</p>

<p>The project is designed to provide resources and education for expectant, and recently delivered.</p> <p>JPS Health Network</p> <p>126675104</p>	<p>education for expectant, and recently delivered, mothers regarding the health and financial benefits of breastfeeding.</p>	<p>recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	
<p>126675104.2.101</p> <p>This project will improve the care coordination for women that are identified as having high risk factors for poor birth outcomes and will provide outreach, home visitation and linkages to education, medical, and social services.</p> <p>JPS Health Network</p> <p>126675104</p>	<p>The Preconception/Interconception (PI) Care Approach is a model that will focus on serving women who have in the past had limited or no access to preconception and/or interception care due to lack of insurance and/or financial resources. This project will improve the care coordination for women that are identified as having high risk factors for poor birth outcomes and will provide outreach, home visitation and linkages to education, medical, and social services.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$8,070,137</p>
<p>126675104.2.102</p> <p>This project will address the need for access to, and coordination of, care for Medicaid and uninsured individuals who need long-term care.</p> <p>JPS Health Network</p> <p>126675104</p>	<p>This project will address the need for access to, and coordination of, care for Medicaid and uninsured individuals who need long-term care. It will create partnerships between JPS Health Network and Medicaid long-term care providers within Tarrant County so that care may be provided in an appropriate setting while serving as a catalyst for the education and training of specialized providers focused on the aging and geriatric populations.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$20,003,195</p>
<p>126675104.2.104</p>	<p>This project will delivery community based behavioral health services targeted to</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p>	<p>\$4,882,960</p>

<p>This project will delivery community based behavioral health services targeted to individuals in Tarrant County with serious mental illness and concomitant circumstances</p> <p>JPS Health Network 126675104</p>	<p>individuals in Tarrant County with serious mental illness and concomitant circumstances such as chronic physical health conditions, chronic or intermittent homelessness, cognitive issues resulting from severe mental illness, or forensic involvement.</p>	<p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	
<p>126686802.2.100</p> <p>This proposal is designed to implement evidence-based cancer surveillance and screening guidelines using a mobile unit to provide post-treatment survivorship services.</p> <p>UT Southwestern Moncrief Cancer Institute 126686802</p>	<p>This proposal is designed to implement evidence-based cancer surveillance and screening guidelines using a mobile unit to provide post-treatment survivorship services to cancer survivors. Using this model to provide health services to the indigent in geographically remote areas reduces transportation and access as barriers to care, while promoting healthy behavior and impacting Quality of Life (QOL).</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$15,248,056</p>
<p>127304703.2.100</p> <p>The project will implement an ED-based case management program.</p> <p>Texas Health Harris Methodist Hosptial Azle 127304703</p>	<p>The project will implement an ED-based case management program to identify patients who are frequent users of the ED and assist them in more effective and appropriate utilization of health care resources.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$3,127,864</p>
<p>130606006.2.100</p> <p>Develop a patient intervention and education program which concentrates on identified pre-diabetic and diabetic patients utilizing services,</p>	<p>Develop a patient intervention and education program which concentrates on identified pre-diabetic and diabetic patients utilizing services at Wise Regional Health System (WRHS) and surrounding areas in order to provide a better way for patients to self-manage their care and reduce</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$6,610,992</p>



<p>Wise Regional Health System</p> <p>130606006</p>	<p>hospitalizations associated with diabetes.</p>		
<p>130606006.2.101</p> <p>Design and provide health education and exercise training after school programs through Fit N Wise (FNW), the hospital fitness and wellness program, targeted toward children aged 5-18.</p> <p>Wise Regional Health System</p> <p>130606006</p>	<p>Design and provide health education and exercise training after school programs through Fit N Wise (FNW), the hospital fitness and wellness program, targeted toward children aged 5-18 to decrease the health risks of obesity among obese and non-obese children in Wise County and surrounding areas.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$4,050,984</p>
<p>135036506.2.100</p> <p>This project will provide medication management and reconciliation services to uninsured and Medicaid patients at the Baylor Clinic on the Baylor All Saints campus.</p> <p>Baylor All Saints Medical Center at Fort Worth</p> <p>135036506</p>	<p>This project will provide medication management and reconciliation services to uninsured and Medicaid patients at the Baylor Clinic on the Baylor All Saints campus. A clinical pharmacist will be responsible for oversight of prescriptions, educate patients about how and why to take their medications and review utilization, appropriateness and efficacy of medications that patients have been prescribed.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$1,788,078</p>
<p>138980111.2.100</p> <p>This project is an innovative primary care model utilizing a clinical pharmacist-led Medication Therapy Management (MTM) model to reach Medicaid eligible persons with chronic diseases (aged</p>	<p>This project is an innovative primary care model utilizing a clinical pharmacist-led Medication Therapy Management (MTM) model to reach Medicaid eligible persons with chronic diseases (aged 18-75 years) seen by UNTHSC outpatient clinics. New initiative for UNTHSC</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures.</p> <p><a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$9,927,845</p>

<p>18-75 years) seen by UNTHSC outpatient clinics.</p> <p>University of North Texas Health Science Center</p> <p>138980111</p>	<p>which utilizes the skills of clinical pharmacist services through increasing clinical-pharmacist led encounters, providing written medication management plans, and conducting improved patient education and medication management for patients with at least one chronic disease</p>		
<p>316296801.2.100</p> <p>Improved management of patient health care needs resulting in a reduction of inappropriate ED utilization for non-emergent conditions</p> <p>Texas Health Harris Methodist Alliance</p> <p>316296801</p>	<p>Improved management of patient health care needs resulting in a reduction of inappropriate ED utilization for non-emergent conditions and increased navigation of patients to appropriate health care resources, including establishing a PCP.</p>	<p>Please see the Category 3 Outcome Summary for the most recent Category 3 Measures. <a href="http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml">http://www.hhsc.state.tx.us/1115-RHP-Plans.shtml</a></p>	<p>\$3,785,736</p>